

Coordination & Execution Guide

Decentralized Doctrine for Trans-Led Resistance, Defense, and Operational Solidarity





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When the institutions collapse, we will still move.

The **Trans Army Field Guide: Coordination and Execution** is a war-coded survival doctrine for trans communities organizing under siege. This isn't about hope. It's about structure. It's about knowing what to do when the surveillance hits, the state cracks, and the system falls back on extermination protocols.

This manual is built from bloodlines of resistance, from Black Panthers to Zapatistas, from queer uprisings to refugee militias. It adapts tactical knowledge into **trans-affirming, cell-based, anti-authoritarian systems** of direct action and mutual defense.

Inside, you'll learn:

- How to structure decentralized cells and autonomous regions of resistance
- How to run encrypted comms, plan operations, and deploy tactical disruption
- How to coordinate safehouse networks, resource distribution, and prisoner support
- How to flood media with counter-narratives and disinformation detection protocols
- How to build cyber-resilience, signal intelligence, digital evasion, and black site backups
- How to evaluate, debrief, and adapt in real-time warzones

This is not a game.

This is queer military theory for collapsing states.



I. Introduction

This field manual is designed to provide comprehensive guidance for the coordination and execution of operations undertaken by the Trans Army. It includes protocols for organizing resistance, defending marginalized communities, and disrupting oppressive systems. The manual is structured to ensure adaptability, security, and resilience in a variety of scenarios, emphasizing decentralized, community-based action rooted in trans survival, direct response, and mutual solidarity.

Additionally, the manual provides practical advice on developing contingency plans, maintaining mental health resilience, and fostering long-term sustainability of operations. It encourages the creation of strong networks with allied movements and incorporates lessons learned from historical resistance movements, ranging from ACT UP to the Zapatistas, to refine future strategies. By maintaining an ever-evolving approach, the manual ensures that operations remain responsive to emerging threats and opportunities, especially in increasingly hostile and unstable environments.

It is not just a manual, it is a codex for queer resistance, a trans battle doctrine, and a living, breathing embodiment of our refusal to be erased. It champions the radical notion that survival is sacred, rage is strategic, and liberation is not negotiable.

II. Core Values and Operational Ethos

- **Solidarity Across Marginalized Groups:** Prioritize mutual aid and collective defense with BIPOC, disabled, undocumented, houseless, and other vulnerable communities who share our struggle against state and systemic violence.
- **Decentralization and Autonomy:** Empower local cells and affinity groups to act autonomously while maintaining broad coordination through mutual principles and agreed-upon protocols.
- **Security Culture:** Maintain rigorous OPSEC (operational security) and INFOSEC (information security) practices to protect the integrity of operations and the safety of members, recognizing that our enemies are watching.
- **Direct Action with Measurable Impact:** Strategically focus efforts on disrupting systems of oppression while minimizing harm to marginalized communities, using every available tool from sit-ins to sabotage.
- **Sustainability and Adaptation:** Develop long-term strategies that include succession planning, trauma-informed practices, and intergenerational leadership to ensure movement durability across crises and generations.
- **Radical Compassion and Mutual Empowerment:** Embrace trauma-aware structures and care-based discipline as tools of internal strength, ensuring that every member is trained, respected, and valued.



III. Structure and Organization

1. Decentralized Cells and Affinity Groups

- Independent cells working toward common objectives, embedded in local realities
- Flexible roles: intelligence, logistics, medical, communication, media, technical, combat support, and defense
- Operational autonomy with standardized ethics and communication norms
- Redundancy of leadership and function to prevent collapse due to infiltration or capture
- Shadow networks for rapid regrouping and adaptive counter-operations

2. Coordinating Councils

- Periodic convening of representatives from local cells for strategic alignment and regional coordination
- Consensus-based or modified-consensus decision-making to preserve horizontal power structures
- Rapid communication infrastructure for decentralized strategic pivots
- Security-vetted liaison roles for high-trust tactical collaboration across regions and networks

3. Specialized Task Forces

- Rapid response teams for protest protection, surveillance disruption, and prisoner rescue
- Legal support teams to track arrests, file motions, coordinate lawyers, and run jail support
- Media and propaganda units to create, distribute, and amplify counter-narratives
- Reconnaissance and mapping teams to identify key infrastructure, safehouses, and threats
- Cyberteams for INFOSEC audits, counter-hacking, communications support, and AI deception operations

IV. Planning and Strategy

1. Situational Assessment and Threat Analysis

- Evaluate political, legal, social, military, and environmental conditions in each region
- Identify state and non-state actors involved in transphobic oppression, from hate groups to police departments
- Monitor and anticipate adversary actions through open-source intelligence (OSINT), signals intelligence (SIGINT), and human sources

2. Objective Definition

- Establish layered goals that combine survival with disruption and movement-building
- Define clear KPIs (Key Performance Indicators) for operations: lives saved, targets disrupted, networks built
- Align operations with broader trans liberation and sovereignty efforts across borders and movements



3. Tactical Selection

- **Disruption Tactics:** Blockades, economic sabotage, targeted shutdowns, digital disruption
- **Defensive Tactics:** Community patrols, shelter infrastructure, safehouse networks, bodyguarding
- **Information Tactics:** Counter-propaganda, narrative flooding, enemy misinformation, trans visibility campaigns
- **Infiltration and Subversion:** Operative placement in enemy formations, disruption of fascist organizing, leaking of classified or internal hostile comms

V. Execution and Coordination

1. Chain of Communication

- Encrypted and redundant messaging platforms (Signal, Element, Briar, Cwtch) for coordination
- Hierarchy-resistant communication webs with signal split, one-time pads, and dead drop systems
- Protocols for communication blackouts, emergency relay teams, and satellite failover

2. Operational Phases

- **Preparation:** Target analysis, intelligence gathering, resource acquisition, and contingency rehearsals
- **Action:** Tactical movement under command discretion, live adjustments, and fallback readiness
- **Withdrawal and Debriefing:** Route sterilization, group debriefs, data destruction, narrative framing
- **Post-Action Psychological Support:** Group therapy options, burnout rotation planning, emotional support systems

3. Contingency Protocols

- Safehouse handoffs, disguise rotation, underground routes, decoy operations
- Prisoner support infrastructure including emotional care, commissary systems, and lawyer liaisons
- Blackout protocol documents, movement continuity fail-safes, underground media reactivation plans



VI. Security Protocols

1. OPSEC and INFOSEC Guidelines

- Limit knowledge distribution using a strict "need-to-know" rule across all operations
- Layered encryption, VPNs, anonymous networks (Tor, I2P), and physical air-gapped computers for high-risk ops
- Psychological OPSEC including cover identities, lie consistency drills, and infiltration detection exercises

2. Identity Protection and Anonymity

- Erase or mask digital footprints with anti-forensics tools, deepfakes for redirection, identity shuffling
- Adopt randomized digital behaviors and route obfuscation to confuse AI-based surveillance
- Build protocols for name, gender, and appearance changes in rapid deployment conditions

3. Legal Precautions

- Maintain updated legal briefings by region
- Assemble pre-crisis lawyer databases, bail funds, and courtroom response teams
- Train all operatives in Miranda rights, jail behavior protocols, silent resistance techniques, and prisoner smuggling response

VII. Mutual Aid and Community Defense

1. Resource Distribution

- Establish decentralized hubs for food, water, hormones, medication, and tactical supplies
- Use mutual aid infrastructure to bypass state systems and deliver life-saving goods directly to communities
- Create barter and underground economy networks for long-term sustainment

2. Medical Training and Support

- Distribute field medic training kits, train medics in battlefield triage, harm reduction, and psychological first aid
- Trauma-informed group care for PTSD, CPTSD, and grief
- Compile mobile health teams and create care bonds between cells

3. Safe Spaces and Shelter Networks

- Build underground railroads for trans refugees and comrades in danger
- Create distributed safehouse protocols and rotating shelter logs
- Fundraise and secure long-term housing for people fleeing fascist zones



VIII. Propaganda and Counter-Narrative

1. Messaging and Media Control

- Build high-impact media content with guerrilla aesthetics and high emotional resonance
- Flood media spaces with affirming and defiant narratives to drown out bigotry
- Develop multilingual meme arsenals, dark social campaigns, and alternate reality content

2. Disinformation Defense

- Monitor alt-right, police, and state channels for psychological operations
- Develop automated bots and human verification teams to detect, disrupt, and disable disinformation networks
- Build community education programs for propaganda analysis and emotional resilience

IX. Training and Skill Development

1. Tactical Training

- Host urban warfare simulations, protest formations, fieldcraft, and improvised tactics
- Develop training modules for dealing with police escalation, raids, and snitching attempts
- Create rotating instructor programs to ensure every member can teach as well as act

2. Technical Skills

- Train on signal intelligence tools, digital intrusion, OSINT harvesting, and social engineering
- Build tech safe labs for device hardening and radio communications
- Teach digital liberation skills to new operatives: anonymous browsing, secure deletion, evasion

3. Leadership and Conflict Resolution

- Create trauma-aware leadership training tracks
- Train facilitators for conflict mediation within cells
- Model systems of accountable leadership without rigid hierarchy

X. Evaluation and Adaptation

1. Post-Action Review

- Conduct confidential operational reviews using multi-layered feedback systems
- Collect quantitative and qualitative metrics from participants and affected communities
- Archive and anonymize reports for historical reference and trend analysis

2. Feedback Loops

- Regularly poll cells and community partners on movement satisfaction and safety
- Open channels for whistleblower alerts, internal critiques, and system improvement
- Evolve protocols with tech changes, environmental shifts, and political escalation



Suggested Learning

- **Digital Defense in the Age of AI Surveillance**
- **Cyber Warfare and Offensive Digital Tactics**
- **Emergency Response Protocols for Large-Scale Actions**
- **Building International Solidarity Networks**
- **Psychological Resilience and Trauma-Informed Organizing**
- **Youth Mobilization and Leadership Development**
- **Environmental Defense and Climate Resilience Tactics**
- **Crisis Negotiation and Diplomatic Engagement**
- **Disaster Preparedness and Climate Resilience**
- **Counter-Eviction and Housing Defense Strategies**
- **Cross-Border Underground Logistics**
- **Counter-Infiltration Testing & Loyalty Screening**

Conclusion

This guide is a living document, designed to evolve with changing conditions, new technologies, and escalating threats. Its effectiveness depends on the collective wisdom and adaptability of those who use it in the fight for liberation, self-defense, and justice. The manual's evolution will be driven by continuous learning, feedback, and battle experience.

We fight to live. We live to fight. We are trans.

Legal Disclaimer

This document is for fictional, academic, and self-defense purposes only. It does not promote violence, nor does it offer instruction in unlawful behavior. All information is derived from publicly available strategies, conflict theory, and historic resistance playbooks.

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